SENIOR STAFF SEARCH

This package is designed to help you find your next senior staff leaders. Whether you are looking for C-suite or department heads, we work with your hiring team to thoughtfully determine the qualifications needed for success and, leveraging our national network, we bring a list of qualified, vetted candidates to the hiring team. This package leverages your internal expertise interviewing candidates.

POSITION UNDERSTANDING

- Leadership Profile Questionnaire (LPQ): If you don't know what you
 are looking for, you aren't going to get what you want. For this reason,
 the LPQ is the most critical piece of any search process that we do.
 Using the NRECA Electric Cooperative Employee Competencies model
 as our framework, our anonymous surveys are administered to the
 hiring teams for our senior staff searches.
- **LPQ In-Person Review:** Once the LPQ results are aggregated, it's important to ensure consensus of the results and that the qualifications for success for your co-op are well represented.
- **Creation of Job Posting:** The job posting is created from our LPQ discussion. This information can also be used to revise your internal job description.
- Compensation Analysis: A compensation market analysis is provided for consideration by the board. This will not be a recommendation of compensation, rather a resource available to help establish the market value of the position and the compensation range to be communicated to prospective applicants.

CANDIDATE GENERATION

- Job Postings: The job description is posted on cooperative.com,
 NRECA Executive Search LinkedIn page and RE Magazine and other job posting platforms, as appropriate.
- Passive Candidate Outreach: We reach out to existing CEOs and general managers so they can share our senior staff opportunity. We also reach out to active and passive candidates in our national networks who could be a good fit for your position.



CANDIDATE SCREENING

- Phone Interviews and Reference Checks: All applications (internal or external) go through the same application process and then are screened against the qualifications determined at the LPQ review.
 Promising applicants are then vetted further through our phone screening interview and reference checks.
- Hogan Insight Leadership Assessment: The Hogan Insight Leadership
 Assessment is more than a personality analysis. It provides boards and
 hiring teams with a concise overview of candidates' strengths,
 performance risks and core values. This tool can be used for the double
 purpose of selection and development, especially if the co-op has
 strong internal candidates.
- Summary of Screened Candidates in Person: Based on your initial guidelines from the LPQ, we have extensively screened a pool of candidates to present a manageable list of qualified candidates to the board or hiring team.
- Candidate Screening Book: A comprehensive look at top qualified candidates for the use of the board during the selection process.

CANDIDATE INTERVIEWING

- **Notification of Non-Selected Candidates:** When your co-op selects their next leader, NRECA will notify all non-selected candidates that a decision has been made.
- **Candidate Scheduling:** Administrative support is provided to ensure that the logistics are taken care of for your finalist candidates.
- In-Person Interviews: NRECA can facilitate the in-person interviews and related interview logistics including scheduling and managing expense reimbursement.

ADDITIONAL OPTIONS

• **Post Search Options:** If needed, NRECA consultants can provide your new leader's first-year appraisal or other NRECA consulting services such as executive coaching or senior team development assessments.



CONTACT

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